## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## **FORM 10-Q**

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 x

For the quarterly period ended: September 30, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 0 to

For the transition period from

Commission File Number 001-37817



CONDUENT INCORPORATED

(Exact Name of Registrant as specified in its charter)

New York (State or other jurisdiction of

incorporation or organization) 100 Campus Drive, Suite 200 Florham Park, New Jersey

(Address of principal executive offices)

81-2983623 (IRS Employer Identification No.)

> 07932 (Zip Code)

(844) 663-2638

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	х		Accelerated filer	0
Non-accelerated filer	0	(Do not check if a smaller reporting company)	Small reporting company	0
			Emerging growth company	0

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

Indicate by a check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No 🗵

Class

Common Stock, \$0.01 par value

Outstanding at October 31, 2018

211,291,181

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#### FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q and any exhibits to this Report may contain "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. The words "anticipate," "believe," "estimate," "expect," "intend," "will," "should" and similar expressions, as they relate to us, are intended to identify forward-looking statements. These statements reflect management's current beliefs, assumptions and expectations and are subject to a number of factors that could cause actual results to differ materially. Such factors include, but are not limited to: termination rights contained in our government contracts; our ability to renew commercial and government contracts awarded through competitive bidding processes; our ability to recover capital and other investments in connection with our contracts; our ability to attract and retain necessary technical personnel and qualified subcontractors; our ability to deliver on our contractual obligations properly and on time; competitive pressures; our significant indebtedness; changes in interest in outsourced business process services; our ability to obtain adequate pricing for our services and to improve our cost structure; claims of infringement of third-party intellectual property rights; the failure to comply with laws relating to individually identifiable information and personal health information and laws relating to processing certain financial transactions, including payment card transactions and debit or credit card transactions; breaches of our information systems or security systems or any service interruptions; our ability to estimate the scope of work or the costs of performance in our contracts; our ability to collect our receivables for unbilled services; a decline in revenues from or a loss or failure of significant clients; fluctuations in our non-recurring revenue; our failure to maintain a satisfactory credit rating; our ability to attract and retain key employees; increases in the cost of telephone and data services or significant interruptions in such services; our failure to develop new service offerings; our ability to receive dividends or other payments from our subsidiaries; changes in tax and other laws and regulations; changes in government regulation and economic, strategic, political and social conditions; changes in U.S. GAAP or other applicable accounting policies; and other factors that are set forth in the "Risk Factors" section, the "Legal Proceedings" section, the "Management's Discussion and Analysis of Financial Condition and Results of Operations" section and other sections of this Quarterly Report on Form 10-Q, our Quarterly Report on Form 10-Q for the quarter ended March 31, 2018 and June 30, 2018, as well as in our 2017 Annual Report on Form 10-K filed with the Securities and Exchange Commission and any current Report on Form 8-K. Any forward-looking statements made by us in this Quarterly Report on Form 10-Q speak only as of the date on which they are made. We are under no obligation to, and expressly disclaim any obligation to, update or alter our forward-looking statements, whether as a result of new information, subsequent events or otherwise.

## CONDUENT INCORPORATED FORM 10-Q September 30, 2018

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For additional information about Conduent Incorporated and access to our Annual Reports to Shareholders and SEC filings, free of charge, please visit our website at https://investor.conduent.com/. Any information on or linked from the website is not incorporated by reference into this Form 10-Q.

## PART I — FINANCIAL INFORMATION ITEM 1 — FINANCIAL STATEMENTS (UNAUDITED)

### **CONDUENT INCORPORATED**

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME (LOSS) (UNAUDITED)

	 Three Mo Septer	nths End nber 30,	ed	Nine Months Ended September 30,					
(in millions, except per share data)	2018		2017		2018		2017		
Revenue	\$ 1,304	\$	1,480	\$	4,111	\$	4,529		
Cost of Services	1,054		1,219		3,347		3,766		
Gross Margin	 250		261		764		763		
Operating Costs and Expenses									
Research and development	3		4		8		11		
Selling, general and administrative	142		144		436		466		
Restructuring and related costs	31		22		68		76		
Amortization of acquired intangible assets	60		60		181		182		
Interest expense	22		35		92		105		
Separation costs	_		2		_		8		
(Gain) loss on divestitures and transaction costs	54		(16)		9		(41)		
Litigation costs (recoveries), net	78		6		113		(14)		
(Gain) loss on extinguishment of debt	108		—		108		_		
Other (income) expenses, net	 4		(9)		1		(10)		
Total Operating Costs and Expenses	 502		248		1,016		783		
Income (Loss) Before Income Taxes	 (252)		13		(252)		(20)		
Income tax expense (benefit)	 (15)		30		24		11		
Income (Loss) From Continuing Operations	 (237)		(17)		(276)		(31)		
Income (loss) from discontinued operations, net of tax	 _		_		_		4		
Net Income (Loss)	\$ (237)	\$	(17)	\$	(276)	\$	(27)		
Basic Earnings (Loss) per Share:									
Continuing operations	\$ (1.16)	\$	(0.09)	\$	(1.38)	\$	(0.19)		
Discontinued operations	 _				_		0.02		
Total Basic Earnings (Loss) per Share	\$ (1.16)	\$	(0.09)	\$	(1.38)	\$	(0.17)		
Diluted Earnings (Loss) per Share:									
Continuing operations	\$ (1.16)	\$	(0.09)	\$	(1.38)	\$	(0.19)		
Discontinued operations	 _		_		_		0.02		
Total Diluted Earnings (Loss) per Share	\$ (1.16)	\$	(0.09)	\$	(1.38)	\$	(0.17)		

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

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# CONDUENT INCORPORATED

# CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (UNAUDITED)

		nths Ended nber 30,	Nine Months Ended September 30,				
( <u>in millions)</u>	2018	2017		2018		2017	
Net Income (Loss)	\$ (237)	\$	(17)	\$ (276)	\$	(27)	
Other Comprehensive Income (Loss), Net							
Currency translation adjustments, net	(4)		8	(27)		34	
Reclassification of currency translation adjustments on divestitures	36		_	41		_	
Reclassification of divested benefit plans and other	61		_	64		_	
Unrecognized gains (loss), net	—		_	(3)		2	
Other Comprehensive Income (Loss), Net	 93		8	75		36	
Comprehensive Income (Loss), Net	\$ (144)	\$	(9)	\$ (201)	\$	9	

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

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## CONDUENT INCORPORATED CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(in millions, except share data in thousands)	Sep	tember 30, 2018	D	ecember 31, 2017
Assets				
Cash and cash equivalents	\$	586	\$	658
Accounts receivable, net		951		1,114
Assets held for sale		35		757
Contract assets		191		_
Other current assets		230		181
Total current assets		1,993		2,710
Land, buildings and equipment, net		297		257
Intangible assets, net		711		891
Goodwill		3,417		3,366
Other long-term assets		312		324
Total Assets	\$	6,730	\$	7,548
Liabilities and Equity				
Current portion of long-term debt	\$	49	\$	82
Accounts payable		216		138
Accrued compensation and benefits costs		233		335
Unearned income		119		151
Liabilities held for sale		21		169
Other current liabilities		613		493
Total current liabilities		1,251		1,368
Long-term debt		1,528		1,979
Deferred taxes		320		384
Other long-term liabilities		130		146
Total Liabilities		3,229		3,877
Contingencies (See Note 11)				
Series A convertible preferred stock		142		142
Common stock		2		2
Additional paid-in capital		3,871		3,850
Retained earnings (deficit)		(90)		171
Accumulated other comprehensive loss		(424)		(494)
Total Equity		3,359		3,529
Total Liabilities and Equity	\$	6,730	\$	7,548
Shares of common stock issued and outstanding		211,277		210,440
Shares of series A convertible preferred stock issued and outstanding		120		120

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

## CONDUENT INCORPORATED

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

		onths Ended ember 30,	Nine Mont Septem	
( <u>in millions)</u>	2018	2017	2018	2017
Cash Flows from Operating Activities:				
Net income (loss)	\$ (237)	\$ (17)	\$ (276)	\$ (27)
Adjustments required to reconcile net income (loss) to cash flows from operating activities:				
Depreciation and amortization	113	123	347	378
Deferred income taxes	(43)	24	(90)	(7)
(Gain) loss from investments	—	(3)	(1)	(10)
Amortization of debt financing costs	1	3	9	7
(Gain) loss on extinguishment of debt	108	_	108	_
(Gain) loss on divestitures and transaction costs	54	(16)	9	(48)
Stock-based compensation	11	8	30	26
Changes in operating assets and liabilities:				
(Increase) decrease in accounts receivable	(54)	(6)	(40)	(76)
(Increase) decrease in other current and long-term assets	(21)	12	(116)	(35)
Increase (decrease) in accounts payable and accrued compensation	(11)	(1)	(36)	(86)
Increase (decrease) in restructuring liabilities	12	1	16	25
Increase (decrease) in other current and long-term liabilities	49	(26)	38	(80)
Net change in income tax assets and liabilities	(12)	5	36	3
Other operating, net	_	(3)	(4)	(6)
Net cash provided by (used in) operating activities	(30)	104	30	64
Cash Flows from Investing Activities:				
Cost of additions to land, buildings and equipment	(43)	(20)	(119)	(57)
Proceeds from sale of land, buildings and equipment	_	_	12	33
Cost of additions to internal use software	(17)	(11)	(31)	(26
Proceeds from investments	_	117	_	117
Proceeds from divestitures and sale of assets	272	56	672	56
Other investing, net	_	(1)	_	(1
Net cash provided by (used in) investing activities	212	141	534	122
Cash Flows from Financing Activities:				
Proceeds on long-term debt	_	_	_	306
Debt issuance fee payments	_	_	(3)	(9)
Payments on debt	(484)	(79)	(513)	(232
Premium on debt redemption	(95)	_	(95)	_
Net (payments to) transfer from former parent company	_	_	_	(161)
Taxes paid for settlement of stock based compensation	(6)	(3)	(9)	(5
Dividends paid on preferred stock	(2)	(2)	(7)	(7)
Other financing	_	(2)	_	(3
Net cash provided by (used in) financing activities	(587)	(86)	(627)	(111)
Effect of exchange rate changes on cash, cash equivalents and restricted cash	(3)		(9)	2
Increase (decrease) in cash, cash equivalents and restricted cash	(408)	159	(72)	77
Cash, Cash Equivalents and Restricted Cash at Beginning of Period <sup>(1)</sup>	1,003	334	667	416
Cash, Cash Equivalents and Restricted Cash at End of period <sup>(2)</sup>	\$ 595	\$ 493	\$ 595	\$ 493

(1) Includes \$10 million and \$25 million of restricted cash as of June 30, 2018 and 2017, respectively and \$9 million and \$26 million as of December 31, 2017 and 2016, respectively, that were included in Other current assets on the Condensed Consolidated Balance Sheets.

(2) Includes \$9 million and \$25 million of restricted cash as of September 30, 2018 and 2017, respectively, that were included in Other current assets on the Condensed Consolidated Balance Sheets.

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

## CONDUENT INCORPORATED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

# Note 1 – Basis of Presentation

References herein to "we," "us," "our," the "Company" and "Conduent" refer to Conduent Incorporated and its consolidated subsidiaries unless the context suggests otherwise.

## **Description of Business**

The Company is a global enterprise and leading provider of business process services with expertise in managing operations involving high volume, repeatable and individualized interactions. The Company's portfolio covers both front office and back office operations; however, the majority of its revenue and differentiation derives from engagements where it serves on behalf of its clients to manage end-user interactions across a wide-range of domains. Examples include payments, collections, benefit administration and end-user communication services. The Company creates value for its commercial and government clients through more efficient service delivery combined with a personalized and seamless experience for the end-user. The Company applies its expertise, technology and innovation to continually modernize its offerings for improved customer and constituent satisfaction and loyalty, increase process efficiency and respond rapidly to changing market dynamics.

## **Basis of Presentation**

The unaudited interim Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) on a basis consistent with reporting interim financial information in accordance with instructions to Form 10-Q and Article 10 of Regulation S-X of the Securities and Exchange Commission (SEC). The year-end Condensed Consolidated Balance Sheet was derived from the audited Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2017. Certain reclassifications have been made to prior year information to conform to current year presentation. Intercompany balances and transactions have been eliminated. In the opinion of management, all adjustments necessary for a fair statement of the financial position, results of operations and cash flows have been made. These adjustments consist of normal recurring items. The interim results of operations are not necessarily indicative of the results of the full year. These financial statements should be read in conjunction with the Company's Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2017.

## Note 2 – Recent Accounting Pronouncements

The Company's significant accounting policies are described in Note 1–Basis of Presentation and Summary of Significant Accounting Policies in the Company's 2017 Annual Report on Form 10-K. Summarized below are the accounting pronouncements adopted subsequent to December 31, 2017 that were applicable and material to the Company.

#### **New Accounting Standards Adopted**

**Cloud Computing Arrangements:** In August 2018, the Financial Accounting Standards Board (FASB) issued an accounting update which aligns the requirements for capitalizing implementation costs incurred in a hosting cloud computing arrangement that is a service contract with the existing capitalization requirements for implementation costs incurred to develop or obtain internal-use software (and hosting cloud computing arrangements that include an internal-use software license). The Company elected to early adopt this standard on July 1, 2018 on a prospective basis. The adoption of this guidance did not have a material impact on the Company's Condensed Consolidated Financial Statements.

**Reclassifying Certain Tax Effects From Accumulated Other Comprehensive Income:** On December 22, 2017, the Tax Cuts and Jobs Act (Tax Reform) was enacted, lowering the U.S. corporate tax rate from 35% to 21%. The U.S. deferred tax assets and liabilities, including the balances originally recorded to Accumulated Other Comprehensive Income (AOCI), were adjusted to the new tax rate through net income from continuing operations in December 2017. In February 2018, the FASB issued guidance permitting companies, on an elective basis, to reclassify the disproportionate income tax effects of Tax Reform on items within AOCI to retained earnings. The only disproportionate income tax effects in the Company's AOCI balance in December 2017 related to the U.S. pension plan. The plan was transferred to H.I.G. Capital as part of the U.S. human resource consulting and actuarial business divestiture completed in August 2018. In light of this, the Company adopted this accounting policy effective July 1, 2018 and has reclassified \$5 million from AOCI to retained earnings as of September 30, 2018. Refer to Note 13 – Shareholders' Equity to the Condensed Consolidated Financial Statements for additional information regarding this reclassification.

**Revenue Recognition:** In May 2014, the FASB updated the accounting guidance related to revenue recognition, which is also referred to herein as "new revenue standard" to clarify the principles for recognizing revenue and replaced all existing revenue recognition guidance in U.S. GAAP with one accounting model. The core principle of the guidance is that an entity should recognize revenue when the promised goods or services are transferred to customers in an amount that reflects the consideration that is expected to be received for those goods or services. The updated guidance also requires additional qualitative and quantitative disclosures relating to the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers largely on a disaggregated basis. The Company adopted the new revenue standard as of January 1, 2018, using the modified retrospective method. The Company has applied the new revenue standard only to contracts not completed as of the date of initial application. The adoption has primarily impacted the following: (1) revenue associated with postage recognized on a net basis versus previously being recognized on a gross basis; (2) the timing of revenue recognition associated with fixed fees for certain contracts with more than one performance obligation; and (3) the timing of recognition of certain pricing discounts and credits.

The Company recorded a net increase to opening retained earnings of \$17 million as of January 1, 2018, due to the cumulative impact of adopting this new guidance. The comparative information has not been restated and continues to be reported under the accounting standards in effect for the periods presented.

The impact of the new revenue standard for the three and nine months ended September 30, 2018, was a decrease in Revenue of \$34 million and \$110 million, respectively, primarily as a result of recognizing postage receipts on a net basis, in the Company's Condensed Consolidated Statements of Income (Loss). The impact of the new revenue standard, as of and for the periods ended September 30, 2018, on the Company's pre-tax income, Condensed Consolidated Balance Sheets and Statements of Cash Flows was not material.

## **Summary of Accounting Policy**

#### **Revenue recognition**

The Company recognizes revenue when control of the promised goods or services is transferred to its customers, in an amount that reflects the consideration that the Company expects to receive in exchange for those goods or services.

The Company's contracts with customers often include promises to transfer multiple products and services to a customer. Determining whether products and services are considered distinct performance obligations that should be accounted for separately, versus together, may require significant judgment. For instance, the Company may contract for an implementation or development project and also provide services to operate the system which the Company implements or develops over a period of time; or the Company may contract to scan, manage and store customer documents. For these contracts, the Company accounts for individual performance obligations separately, if they are distinct. The transaction price is allocated to the separate performance obligations on a relative standalone selling price basis. The Company generally determines standalone selling prices based on the prices charged to customers or using expected cost plus margin.

Once the Company determines the performance obligations, the Company estimates the amount of variable consideration, if any, to be included in determining the transaction price. The majority of the Company's contracts consist of fixed consideration, variable consideration or both. Typical forms of variable consideration include variable pricing such as volume discounts, tiered and declining pricing, penalties for service level agreements, performance bonuses and credits. The Company includes variable consideration in the transaction price to the extent it is probable that a significant reversal of cumulative revenue recognized will not occur when the uncertainty is resolved. In order to determine the transaction price, the Company estimates the amount of variable consideration at the inception of the contract, either utilizing the expected value or the most likely amount method, depending on the facts and circumstances relative to the contract. The Company estimates variable consideration and performs a constraint analysis for these contracts on the basis of both historical information and current trends.

The Company's performance obligations are generally transferred to customers over time. Typically, the Company's contracts include performance obligation(s) to stand-ready on a daily or monthly basis to provide services to the customers. A time-elapsed output method is used to measure progress because the Company transfers control evenly by providing a stand-ready service. In limited circumstances, the Company also uses a cost-to-cost based input method. The Company has determined that the above methods provide a faithful depiction of the transfer of services to the customer.

Estimates of revenue expected to be recognized in future periods exclude unexercised customer options to purchase additional services that do not represent material rights to the customer. Customer options that do not represent a material right are only accounted for when the customer exercises its option to purchase additional goods or services. The Company recognizes revenue for non-refundable upfront implementation fees on a straight-line basis over the period between the initiation of the services through the end of the contract term.

When more than one party is involved in providing services to a customer, the Company evaluates whether it is the principal, and reports revenue on a gross basis, or an agent, and reports revenue on a net basis. In this assessment, the Company considers the following: if it obtains control of the specified services before they are transferred to the customer; is primarily responsible for fulfillment and inventory risk; and has discretion in establishing price.

The Company reports revenue net of any revenue-based taxes assessed by governmental authorities that are imposed on and concurrent with specific revenue-producing transactions. The primary revenue-based taxes are sales tax and value-added tax (VAT).

The Company's payment terms vary by type of services offered. The time between invoicing and when payment is due is not significant. For certain services and customer types, the Company requires payment before services are rendered.

From time to time, the Company's contracts are modified to account for additions or changes to existing performance obligations. The Company's contract modifications are generally accounted for prospectively.

#### **Disaggregation of Revenue**

During the second quarter, the Company changed how it presents the disaggregated revenue by major service line to reflect the core businesses separate from the non-core businesses. This change had no impact on disaggregated revenue by reportable segment or the timing of revenue recognition.

The following table provides information about disaggregated revenue by major service line, the timing of revenue recognition and a reconciliation of the disaggregated revenue by reportable segments. Refer to Note 3 – Segment Reporting for additional information on the Company's reportable segments.

(in millions)	Three Months Ended September 30, 2018			Nine Months Ended September 30, 2018		
Commercial Industries:						
Omni-channel communications	\$	212	\$	636		
Human resource services		184		562		
Industry services		228		719		
Non-core		103		335		
Total Commercial Industries		727		2,252		
Public Sector:						
Government services and health		336		1,006		
Transportation services		184		541		
Total Public Sector		520		1,547		
Other:						
Divestitures		56		298		
Education		1		14		
Total Other		57		312		
Total Consolidated Revenue	\$	1,304	\$	4,111		
Timing of Revenue Recognition:						
Point in time	\$	33	\$	103		
Over time		1,271		4,008		
Total Revenue	\$	1,304	\$	4,111		

The Company's contracts with customers are broadly similar in nature throughout the Company's major service lines. The following is a description of the major service lines:

- Omni-Channel Communications: The Company offers a range of services that help its clients support their end-users. This includes inbound and out-bound call support for both simple and complex transactions, technical support and patient assistance. The Company also provides multi-channel communication support (both print and digital) across a range of industries.
- Human Resource Services: The Company helps its clients support their employees at all stages of employment from initial on-boarding through retirement as well as health savings account (HSA) administration. The Company offers clients a range of customized advisory, technology and administrative services that improve the ability of employees to manage their benefits, professional development and retirement planning. Also, the Company assists its clients with workers' compensation claims management.
- Industry Services: The Company leverages technology to assist its clients with transaction processing as well as providing platform solutions. This includes offerings such as finance and accounting, transaction processing, learning, legal and payment integrity services, among others.
- Non-Core Commercial: This represents certain customer experience businesses that are considered non-core and therefore are expected to be sold. These businesses are included in Assets/liabilities held for sale.

- Government Services and Health: The Company's services include public assistance program administration such as child support, pension administration, records management, electronic benefits, eligibility and payment cards, unclaimed property, disease management and software offerings in support of federal, state and local government agencies. The Company also provides payment services, which include prepaid cards, child support disbursements and other government support programs, disbursement of electronic payments directly to end users, collections and transfer of payments.
- Transportation Services: The Company's services include support for electronic toll collection, public transit, parking and photo enforcement.
- Divestitures: This represents divested businesses that were previously reported as Commercial Industries Non-core and Public Sector Non-core.

### **Contract Balances**

The Company receives payments from customers based upon contractual billing schedules. Accounts receivable are recorded when the right to consideration becomes unconditional. Contract assets are the Company's rights to consideration for services provided when the right is conditioned on something other than passage of time (for example, meeting a milestone for the right to bill under the cost-to-cost measure of progress). Contract assets are transferred to Accounts receivable when the rights become unconditional. Unearned income includes payments received in advance of performance under the contract, which are realized when the associated revenue is recognized under the contract.

The following table provides information about the balances of the Company's contract assets, unearned income and receivables from contracts with customers:

(in millions)	Septem	ber 30, 2018	January 1, 2018		
Contract Assets (Unearned Income)					
Current contract assets <sup>(1)</sup>	\$	191	\$	191	
Long-term contract assets <sup>(2)</sup>		6		2	
Current unearned income		(119)		(128)	
Long-term unearned income <sup>(3)</sup>		(34)		(46)	
Net Contract Assets (Unearned Income)	\$	44	\$	19	
Accounts receivable, net	\$	951	\$	908	

(1) Prior to the adoption of the new revenue standard, these amounts were recorded in Accounts receivable, net and represented unbilled amounts.

(2) Presented in Other long-term assets in the Condensed Consolidated Balance Sheets

(3) Presented in Other long-term liabilities in the Condensed Consolidated Balance Sheets

Revenue of \$128 million was recognized during the nine months ended September 30, 2018 related to the Company's unearned income at January 1, 2018. The Company had no asset impairment charges related to contract assets for the three and nine months ended September 30, 2018.

## Transaction Price Allocated to the Remaining Performance Obligations

Estimated revenue expected to be recognized in the future related to performance obligations that are unsatisfied or partially satisfied at September 30, 2018, was approximately \$2 billion. The Company expects to recognize approximately 66% of the revenues over the next two years and the remainder thereafter.



## Costs to Obtain and Fulfill a Contract

The Company capitalizes commission expenses paid to internal sales personnel that are incremental to obtaining customer contracts. The net book value of these costs, which was \$25 million as of September 30, 2018, are included in Other current assets or Other long-term assets. The judgments made in determining the amount of costs incurred include whether the commissions are incremental and directly related to a successful acquisition of a customer contract. These costs are amortized in Selling, general and administrative costs over the term of the contract or the estimated life of the customer relationship, if renewals are expected and the renewal commission is not commensurate with the initial commission. These costs are periodically reviewed for impairment. The Company expenses sales commissions when incurred if the amortization period of the sales commission is one year or less.

Also, the Company capitalizes costs incurred to fulfill its contracts that (i) relate directly to the contract, (ii) are expected to generate resources that will be used to satisfy the Company's performance obligation under the contract and (iii) are expected to be recovered through revenue generated under the contract. The net book value of these costs, which comprise set-up/transition activities, was \$53 million as of September 30, 2018, and are classified in Other current assets or Other long-term assets on the Condensed Consolidated Balance Sheets. Contract fulfillment costs are expensed to Cost of services as the Company satisfies its performance obligations by transferring the service to the customer. These costs are amortized on a systematic basis over the expected period of benefit.

The amortization of costs incurred to obtain and fulfill a contract for the three and nine months ended September 30, 2018, were \$10 million and \$37 million, respectively.

**Cash Flows:** In November 2016, the FASB issued updated accounting guidance regarding the presentation of restricted cash in the Condensed Consolidated Statements of Cash Flows. Specifically, this update requires that restricted cash and restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the Condensed Consolidated Statements of Cash Flows. The Company adopted this updated accounting guidance on January 1, 2018 using the retrospective method. The adoption of this guidance resulted in a reclassification of restricted cash of \$25 million for both the three and nine months ended 2017 in the Condensed Consolidated Statements of Cash Flows.

#### New Accounting Standards To Be Adopted

Leases: In February 2016, the FASB updated the accounting guidance related to leases requiring lessees to recognize a right-of-use asset and a lease liability on the balance sheet for all leases except short term leases (lease term of 12 months or less). The accounting for lessors is largely unchanged. This updated guidance is effective for the Company beginning January 1, 2019. This guidance must be adopted using a modified retrospective approach through a cumulative-effect adjustment for leases that exist or are entered into after the beginning of the earliest comparative period in the financial statements. While we are currently evaluating the impact on the Company's Consolidated Financial Statements, we do expect a material impact to the Consolidated Balance Sheets.

**Credit Losses:** In June 2016, the FASB updated the accounting guidance related to measurement of credit losses on financial instruments, which requires financial assets measured at amortized cost to be presented at the net amount expected to be collected. This updated guidance is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years. Early adoption is permitted. We are currently evaluating the impact on the Company's Consolidated Financial Statements.

## **Note 3 – Segment Reporting**

The Company's reportable segments correspond to how we organize and manage the business and are aligned to the industries in which our clients operate.

Beginning in 2018, the Company moved the Health Enterprise business from the Other segment into the Public Sector segment. In addition, the Company moved the historical results of the divested businesses to the Other segment from both the Commercial Industries and the Public Sector segments. The prior periods presented have been revised to reflect these changes.

Our financial performance is based on Segment Profit / (Loss) and Segment Adjusted EBITDA for the following two segments:

- Commercial Industries
- Public Sector

**Commercial Industries:** Our Commercial Industries segment provides business process services and customized solutions to clients in a variety of industries. Across the Commercial Industries segment, we deliver end-to-end business-to-business and business-to-customer services that enable our clients to optimize their key processes. Our multi-industry competencies include omni-channel communications, human resource management and finance and accounting services.

Public Sector: Our Public Sector segment provides government-centric business process services to U.S. federal, state and local and foreign governments for transportation, public assistance, program administration, transaction processing, Medicaid platform and payment services.

Other segment includes businesses divested and our Student Loan business, which is in run-off mode. The Company exited the Student Loan business in the third quarter of 2018. In the third quarter of 2018 and beyond, any remaining costs for Student Loans will be reflected in Other (income) expenses, net.

Selected financial information for our reportable segments is as follows:

	Three Months Ended September 30,									
( <u>in millions)</u>		Commercial Industries	Public Sector Other			Total				
2018						Divestitures	Other			
Revenue	\$	727	\$	520	\$	56	1	\$	1,304	
Segment profit (loss)	\$	37	\$	65	\$	6	(3)	\$	105	
Segment depreciation and amortization	\$	30	\$	21	\$	2	_	\$	53	
Adjusted EBITDA	\$	67	\$	85	\$	8	(3)	\$	157	
2017										
Revenue	\$	777	\$	543	\$	139	21	\$	1,480	
Segment profit (loss)	\$	29	\$	46	\$	36	2	\$	113	
Segment depreciation and amortization	\$	32	\$	26	\$	4	1	\$	63	
Adjusted EBITDA	\$	61	\$	70	\$	40	3	\$	174	

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	Nine Months Ended September 30,									
( <u>in millions)</u>	Commercial Industries Public Sector			Other				Total		
2018						Divestitures		Other		
Revenue	\$	2,252	\$	1,547	\$	298	\$	14	\$	4,111
Segment profit (loss)	\$	96	\$	166	\$	72	\$	(14)	\$	320
Segment depreciation and amortization	\$	94	\$	63	\$	8	\$	1	\$	166
Adjusted EBITDA	\$	190	\$	227	\$	80	\$	(13)	\$	484
2017										
Revenue	\$	2,384	\$	1,639	\$	442	\$	64	\$	4,529
Segment profit (loss)	\$	62	\$	130	\$	91	\$	3	\$	286
Segment depreciation and amortization	\$	101	\$	78	\$	13	\$	4	\$	196
Adjusted EBITDA	\$	163	\$	210	\$	104	\$	7	\$	484

<u>(in millions)</u>	 Three Months Ended September 30,			Nine Months Ended September 30,			
Segment Profit (Loss) Reconciliation to Pre-tax Income (Loss)	2018 2017		2017		2018	2017	
Income (Loss) Before Income Taxes	\$ (252)	\$	13	\$	(252)	\$	(20)
Reconciling items:							
Restructuring and related costs	31		22		68		76
Amortization of acquired intangible assets	60		60		181		182
Separation costs	_		2		_		8
Interest expense	22		35		92		105
(Gain) loss on divestitures and transaction costs	54		(16)		9		(41)
Litigation costs (recoveries), net	78		6		113		(14)
(Gain) loss on extinguishment of debt	108		_		108		—
Other (income) expenses, net	4		(9)		1		(10)
Segment Pre-tax Income (Loss)	\$ 105	\$	113	\$	320	\$	286
Segment depreciation and amortization	\$ 53	\$	63	\$	166	\$	196
NY MMIS charge (credit) (Public Sector)	(1)		1		(2)		10
HE charge (credit) (Public Sector)	 		(3)		_		(8)
Adjusted EBITDA	\$ 157	\$	174	\$	484	\$	484

## Note 4 - Assets/Liabilities Held for Sale and Divestitures

In September 2018, the Company entered into an agreement (subject to regulatory approval) to sell a portfolio of select standalone customer care contracts to Skyview Capital LLC. The assets and liabilities related to this portfolio, collectively referred to as the Disposal Group, have been reclassified to held for sale and measured at the lower of carrying value or fair value less cost to sell. The fair value less estimated cost to sell, as measured by the terms of the sale's agreement, was less than the carrying amount by \$47 million. Accordingly, the Company recorded a \$47 million impairment charge, which included a write-off of goodwill of \$10 million and long-lived assets of \$8 million. This impairment charge was included in the (Gain) loss on divestitures and transaction costs line in the Consolidated Statements of Income(Loss). This Disposal Group is reported in the Commercial Industries segment. The revenues generated from this business were \$103 million and \$336 million for the three and nine months ended September 30, 2018, respectively and \$483 million for the year ended December 31, 2017.

Following is a summary of the major categories of assets and liabilities that have been reclassified to held for sale.

( <u>in millions)</u>	Septembe	er 30, 2018
Accounts Receivable, net	\$	35
Total Assets held for sale	\$	35
Accounts payable	\$	1
Accrued compensation		9
Unearned revenue		4
Other		7
Total Liabilities held for sale	\$	21

In September 2018, the Company completed the sale of its local and municipal constituent government software solutions business to Avenu Insights & Analytics. The proceeds from this divestiture were \$106 million in cash and the transaction generated a pre-tax gain of \$1 million. The revenues generated from this business were \$26 million and \$81 million for the three and nine months ended September 30, 2018, respectively and \$113 million for the year ended December 31, 2017.

In August 2018, the Company completed the sale of its U.S. human resource consulting and actuarial business and the human resource consulting and outsourcing business located in Canada and the United Kingdom (U.K.) to H.I.G. Capital. The proceeds from this divestiture include \$168 million in cash paid at closing, \$20 million to be collected in installments over four years and a contingent consideration of \$6 million. The transaction generated a pre-tax loss of \$5 million. The revenues generated from this business were \$29 million and \$166 million for the three and nine months ended September 30, 2018, respectively and \$279 million for the year ended December 31, 2017.

In July 2018, the Company completed the sale of its off-street parking business, including the Multipark System in France and the U.K., along with its U.S. Airport Parking business to Andera Partners. The proceeds from this divestiture were \$26 million in cash and the transaction generated a pre-tax gain of \$8 million. The revenues generated from this business were \$1 million and \$18 million for the three and nine months ended September 30, 2018, respectively and \$42 million for the year ended December 31, 2017.

In June 2018, the Company completed the sale of its Commercial Vehicle Operations (CVO) business to Alinda Capital Partners. During the third quarter of 2018, the Company recorded a final working capital adjustment for the sale of the CVO business in the amount of \$3 million, increasing the cash proceeds received and pre-tax gain recorded to \$403 million and \$77 million, respectively. The revenue generated from this business was \$33 million for the six months ended June 30, 2018 and \$66 million for the year ended December 31, 2017.

## Note 5 – Restructuring Programs and Related Costs

The Company engages in a series of restructuring programs related to downsizing its employee base, exiting certain activities, outsourcing certain internal functions and engaging in other actions designed to reduce its cost structure and improve productivity. The implementation of the Company's strategic transformation program and various productivity initiatives have reduced the Company's real estate footprint across all geographies and segments resulting in increased lease cancellation and other related costs. Management continues to evaluate the Company's business and in the future, there may be additional provisions for new plan initiatives and/or changes in previously recorded estimates as payments are made or actions are completed.

Costs associated with restructuring, including employee severance and lease termination costs, are generally recognized when it has been determined that a liability has been incurred, which is generally upon communication to the affected employees or exit from the leased facility. In those geographies where we have either a formal severance plan or a history of consistently providing severance benefits representing a substantive plan, we recognize employee severance costs when they are both probable and reasonably estimable.

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A summary of the Company's restructuring program activity during the nine months ended September 30, 2018 and 2017 was as follows:

( <u>in millions)</u>	Severance and Related Costs	Lease Cancellation and Other Costs	Total
Accrued Balance at December 31, 2017	\$ 14	\$ 30	\$ 44
Restructuring provision	34	33	67
Adjustments to prior accruals	(4)	5	1
Total Net Current Period Charges	30	38	68
Payments against reserve and currency	(28)	(27)	(55)
Other		3	3
Accrued Balance at September 30, 2018	\$ 16	\$ 44	\$ 60

(in millions)	ance and ed Costs			Total
Accrued Balance at December 31, 2016	\$ 15	\$	6	\$ 21
Restructuring provision	38		37	75
Adjustments to prior accruals	 (5)		(2)	 (7)
Total Net Current Period Charges	33		35	68
Payments against reserve and currency	 (34)		(15)	 (49)
Accrued Balance at September 30, 2017	\$ 14	\$	26	\$ 40

In addition, the Company recorded professional support costs associated with the strategic transformation program in Restructuring and related costs of \$0 million and \$8 million for the nine months ended September 30, 2018 and 2017, respectively.

The following table summarizes the total amount of costs incurred in connection with these restructuring programs by segment:

	 Three Mor Septen			Nine Months Ended September 30,					
<u>(in millions)</u>	2018	2017		2018	2017				
Commercial Industries	\$ 21	\$	13	\$	48	\$	44		
Public Sector	7		7		15		21		
Other	4		2		5		3		
Total Net Restructuring Charges	\$ 32	\$	22	\$	68	\$	68		

# Note 6 – Debt

Long-term debt was as follows:

<u>(in millions)</u>	Septe	mber 30, 2018	December 31, 2017			
Term Ioan A due 2022	\$	711	\$	732		
Term Ioan B due 2023		835		842		
Senior notes due 2024		34		510		
Capital lease obligations		30		33		
Principal debt balance		1,610		2,117		
Debt issuance costs and unamortized discounts		(33)		(56)		
Less: current maturities		(49)		(82)		
Total Long-term Debt	\$	1,528	\$	1,979		

#### Loans Repricing

On June 28, 2018, the Company entered into Amendment No. 3 (Amendment) to the December 7, 2016 Credit Agreement, which (i) extended the revolving credit maturity from December 7, 2021 to December 7, 2022 and reduced the interest rate on the revolving credit by 0.5% from 2.25% over LIBOR to 1.75% over LIBOR; (ii) extended the maturity date of the Term A Loans from December 7, 2021 to December 7, 2022 and reduced the interest rate by 0.5% from 2.25% over LIBOR to 1.75% over LIBOR to 2.5% over LIBOR. These transactions resulted in a write-off of unamortized discount and issuance costs of \$3 million.

In July 2018, the Company redeemed \$476 million of its \$510 million 10.5% Senior Notes due 2024. As part of the redemption, the Company paid a premium of \$95 million and wrote off the associated unamortized discount and issuance costs of \$13 million.

## Note 7 – Financial Instruments

The Company is a global company that is exposed to foreign currency exchange rate fluctuations in the normal course of its business. As a part of the Company's foreign exchange risk management strategy, the Company uses derivative instruments, primarily forward contracts, to hedge the funding of foreign entities which have a non-dollar functional currency, thereby reducing volatility of earnings or protecting fair values of assets and liabilities.

At September 30, 2018 and December 31, 2017, the Company had outstanding forward exchange contracts with gross notional values of approximately \$144 million and \$160 million, respectively. Approximately 60% of these contracts mature within three months, 15% in three to six months, 19% in six to twelve months and 6% in greater than twelve months. Most of these foreign currency derivative contracts are designated as cash flow hedges and did not have a material impact on the Company's balance sheet, income statement or cash flows for the periods presented.

Refer to Note 8 – Fair Value of Financial Assets and Liabilities for additional information regarding the fair value of the Company's foreign exchange forward contracts.

## Note 8 – Fair Value of Financial Assets and Liabilities

Fair value represents the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. U.S. GAAP established a hierarchy framework to classify the fair value base on the observability of significant inputs to the measurement. The levels of the fair value hierarchy are as follows:

Level 1: Fair value is determined using an unadjusted quoted price in an active market for identical assets or liabilities.

Level 2: Fair value is estimated using inputs other than quoted prices included within Level 1 that are observable, either directly or indirectly.

Level 3: Fair value is estimated using unobservable inputs that are significant to the fair value of the assets or liabilities.

Unless noted herein, the Company's valuation methodologies for assets and liabilities measured at fair value are described in Note 10 to the Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2017.

#### Summary of Financial Assets and Liabilities Accounted for at Fair Value on a Recurring Basis

The following table represents assets and liabilities measured at fair value on a recurring basis. The basis for the measurement at fair value in all cases is Level 2.

(in millions)	Septem	ber 30, 2018	December 31, 2017		
Assets:					
Foreign exchange contract - forward	\$	_	\$	2	
Total Assets	\$	_	\$	2	
Liabilities:					
Foreign exchange contracts - forwards	\$	4	\$	1	
Deferred compensation plan liabilities <sup>(1)</sup>		77		99	
Total Liabilities	\$	81	\$	100	

(1) In September 2017, the Company terminated the legacy deferred compensation plans (Plans) and the Company Owned Life Insurance (COLI), which held the Plans' investments. The Company will make the remaining payments to Plan participants in the fourth quarter of 2018.

#### **Summary of Other Financial Assets and Liabilities**

The estimated fair values of our other financial assets and liabilities were as follows:

	September	30, 2018	December 3	1, 2017
(in millions)	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Assets:				
Assets held for sale	35	35	_	_
Liabilities:				
Long-term debt	1,528	1,536	1,979	2,070
Liabilities held for sale	21	21	_	_

The fair value amounts for Cash and cash equivalents, Restricted cash, Accounts receivable, net and Short-term debt approximate carrying amounts due to the short-term maturities of these instruments.

The fair value of the Assets held for sale and the Liabilities held for sale were measured based on the sale's price less estimated transactions costs (Level 3). Refer to Note 4 – Assets/Liabilities Held for Sale and Divestitures to the Condensed Consolidated Financial Statements for additional information

The fair value of Long-term debt was estimated based on the current rates offered to the Company for debt of similar maturities (Level 2).

## Note 9 – Employee Benefit Plans

The Company recognized an expense related to its defined contribution plans of \$7 million and \$8 million for the three months ended September 30, 2018 and 2017, respectively, and \$23 million and \$27 million for the nine months ended September 30, 2018 and 2017, respectively.

# Note 10 – Accumulated Other Comprehensive Loss (AOCL)

Below are the balances and changes in AOCL<sup>(1)</sup>:

(in millions)	Currency Translation Adjustments		Gains (Losses) on Cash Flow Hedges	Defined Benefit Pension Items	Total
Balance at December 31, 2017	\$	(437)	\$ 1	\$ (58)	\$ (494)
Reclassification of amounts impacted by Tax Reform		_	_	(5)	(5)
Other comprehensive income (loss) before reclassifications		(27)	(3)	_	(30)
Amounts reclassified from accumulated other comprehensive loss		41		64	105
Net current period other comprehensive income (loss)		14	(3)	64	75
Balance at September 30, 2018	\$	(423)	\$ (2)	\$ 1	\$ (424)

(in millions)	Currency Translation Adjustments		Gains (Los Cash Flow		ed Benefit sion Items	Total
Balance at December 31, 2016	\$	(472)	\$	(1)	\$ (53)	\$ (526)
Other comprehensive income (loss) before reclassifications		34		2	_	36
Amounts reclassified from accumulated other comprehensive loss					 _	 —
Net current period other comprehensive income (loss)		34		2		36
Balance at September 30, 2017	\$	(438)	\$	1	\$ (53)	\$ (490)

(1) All amounts are net of tax. Tax effects were immaterial.

## Note 11 – Contingencies and Litigation

As more fully discussed below, the Company is involved in a variety of claims, lawsuits, investigations and proceedings concerning: securities law; governmental entity contracting, servicing and procurement law; intellectual property law; environmental law; employment law; commercial and contracts law; the Employee Retirement Income Security Act (ERISA); and other laws and regulations. The Company determines whether an estimated loss from a contingency should be accrued by assessing whether a loss is deemed probable and can be reasonably estimated. The Company assesses its potential liability by analyzing its litigation and regulatory matters using available information. The Company develops its view on estimated losses in consultation with outside counsel handling its defense in these matters, which involves an analysis of potential results, assuming a combination of litigation and settlement strategies. Should developments in any of these matters cause a change in the Company's determination as to an unfavorable outcome and result in the need to recognize a material accrual, or should any of these matters result in a final adverse judgment or be settled for significant amounts in excess of any accrual for such matter or matters, this could have a material adverse effect on the Company's results of operations, cash flows and financial position in the period or periods in which such change in determination, judgment or settlement occurs. The Company believes it has recorded adequate provisions for any such matters as of September 30, 2018. Litigation is inherently unpredictable, and it is not possible to predict the ultimate outcome of these matters and such outcome in any such matters could be in excess of any amounts accrued and could be material to the Company's results of operations, cash flows or financial position in any reporting period.

Additionally, guarantees, indemnifications and claims arise during the ordinary course of business from relationships with suppliers, customers and non-consolidated affiliates when the Company undertakes an obligation to guarantee the performance of others if specified triggering events occur. Nonperformance under a contract could trigger an obligation of the Company. These potential claims include actions based upon alleged exposures to products, real estate, intellectual property such as patents, environmental matters and other indemnifications. The ultimate effect on future financial results is not subject to reasonable estimation because considerable uncertainty exists as to the final outcome of these claims. However, while the ultimate liabilities resulting from such claims may be significant to results of operations in the period recognized, management does not anticipate they will have a material adverse effect on the condensed consolidated financial position or liquidity. As of September 30, 2018, the Company had accrued its estimate of liability incurred under its indemnification arrangements and guarantees.

## Litigation Against the Company

State of Texas v. Xerox Corporation, Conduent Business Services, LLC (f/k/a Xerox Business Services, LLC), Conduent State Healthcare, LLC (flk/a Xerox State Healthcare, LLC, flk/a ACS State Healthcare, LLC) and Conduent Incorporated: On May 9, 2014, the State of Texas, via the Texas Office of Attorney General (the "State"), filed a lawsuit in the 53rd Judicial District Court of Travis County, Texas. The lawsuit alleges that Xerox Corporation, Xerox State Healthcare, LLC and ACS State Healthcare (collectively, the "Xerox Defendants") violated the Texas Medicaid Fraud Prevention Act in the administration of its contract with the Texas Department of Health and Human Services ("HHSC"). The State alleges that the Xerox Defendants made false representations of material facts regarding the processes, procedures, implementation and results regarding the prior authorization of orthodontic claims. The State seeks recovery of amounts paid for orthodontic treatment under the Texas Medicaid program for the period from approximately 2004 to 2012, three times the amount of the payments made as a result of the alleged unlawful acts, civil penalties, pre- and post-judgment interest and all costs and attorneys' fees. The Xerox Defendants filed their Answer in June, 2014 denying all allegations. A trial date was originally scheduled for November, 2018. During the first quarter of 2018, the State notified the Xerox Defendants in the litigation discovery process that its claim is in excess of two billion dollars based primarily on the assertion of treble damages and civil penalties per illegal act for almost two hundred thousand purported illegal acts. The Xerox Defendants will forcefully contest this assertion and continue to vigorously defend themselves in this matter. During the second guarter of 2018, the trial date was rescheduled for May, 2019. During October of 2018, discussions with the State were undertaken to determine if a mutually acceptable settlement might be reached. Those discussions were not productive. In the wake of those discussions, we have recorded an additional \$72 million reserve during the third quarter of 2018, increasing our aggregate reserve for this matter as of September 30, 2018, to \$110 million. We are not able to determine or predict with any degree of certainty the ultimate outcome of any future settlement discussions or this proceeding or to estimate any reasonably possible loss or range of losses, if any, in excess of the \$110 million the Company has accrued. Should there be in the future a final adverse judgment or settlement for a significant amount in excess of the amount we have accrued, there could be a material adverse effect on the Company's results of operations, cash flows, liquidity, financial position and any debt covenants in the period in which such judgment or settlement occurs.

Dennis Nasrawi v. Buck Consultants et al.: On October 8, 2009, plaintiffs filed a lawsuit in the Superior Court of California, Stanislaus County, and on November 24, 2009, the case was removed to the U.S. Court for the Eastern District of California, Fresno Division. Plaintiffs allege actuarial negligence against Buck Consultants, LLC ("Buck"), which was a wholly-owned subsidiary of Conduent, for the use of faulty actuarial assumptions in connection with the 2007 actuarial valuation for the Stanislaus County Employees Retirement Association ("StanCERA"). Plaintiffs allege that the employer contribution rate adopted by StanCERA based on Buck's valuation was insufficient to fund the benefits promised by the County. On July 13, 2012, the Court entered its ruling that the plaintiffs lacked standing to sue in a representative capacity on behalf of all plan participants. The Court also ruled that plaintiffs had adequately pleaded their claim that Buck allegedly aided and abetted StanCERA in breaching its fiduciary duty. Plaintiffs then filed their Fifth Amended Complaint and added StanCERA to the litigation. Buck and StanCERA filed demurrers to the amended complaint. On September 13, 2012, the Court sustained both demurrers with prejudice, completely dismissing the matter and barring plaintiffs from refiling their claims. Plaintiffs appealed, and ultimately the California Court of Appeals (Sixth District) reversed the trial court's ruling and remanded the case back to the trial court as to Buck only, and only with respect to Plaintiff's claim of aiding and abetting StanCERA. Buck will continue to aggressively defend these lawsuits. In August 2018, Conduent sold Buck Consultants, LLC; however, the Company retained this liability after the sale. The Company is not able to determine or predict the ultimate outcome of this proceeding or reasonably provide an estimate or range of estimate of the possible outcome ol loss, if any.

*Conduent Business Services, LLC v. Cognizant Business Services, LLC:* On April 12, 2017, Conduent Business Services LLC ("Conduent") filed a lawsuit against Cognizant Business Services Corporation ("Cognizant") in the Supreme Court of New York County, New York. The lawsuit relates to the Amended and Restated Master Outsourcing Services Agreement effective as of October 24, 2012, and the service delivery contracts and work orders thereunder, between Conduent and Cognizant, as amended and supplemented (the "Contract"). The Contract contains certain minimum purchase obligations by Conduent through the date of expiration. The lawsuit alleges that Cognizant committed multiple breaches of the Contract, including Cognizant's failure to properly perform its obligations as subcontractor to Conduent under Conduent's contract with the New York Department of Health to provide a Medicaid Management Information Systems (the "NY MMIS Contract"). In the lawsuit, Conduent seeks damages in excess of one hundred fifty million dollars. During the first quarter of 2018, Conduent provided notice to Cognizant that it was terminating the Contract for cause and recorded in the same period certain charges associated with the termination. Cognizant has asserted counterclaims against Conduent in the lawsuit seeking damages in excess of twenty-two million dollars and may assert additional counterclaims in the future and seek additional damages. Conduent has responded to Cognizant's counterclaims by denying the allegations. Conduent will continue to vigorously defend itself against the counterclaims but the Company is not able to determine or predict the ultimate outcome of this proceeding or reasonably provide an estimate or range of estimate of the possible outcome.

## **Other Matters**

On January 5, 2016, the Consumer Financial Protection Bureau (the "CFPB") notified Xerox Education Services, Inc. (XES) that, in accordance with the CFPB's discretionary Notice and Opportunity to Respond and Advise (NORA) process, the CFPB's Office of Enforcement is considering recommending that the CFPB take legal action against XES, alleging that XES violated the Consumer Financial Protection Act's prohibition of unfair practices. Should the CFPB commence an action, it may seek restitution, civil monetary penalties, injunctive relief, or other corrective action. The purpose of a NORA letter is to provide a party being investigated an opportunity to present its position to the CFPB before an enforcement action is recommended or commenced. XES submitted its response to the NORA. The CFPB's NORA stems from an inquiry that commenced in 2014 when XES received and responded to a CFPB Civil Investigative Demand containing a broad request for information. During this process, XES self-disclosed to the U.S. Department of Education (the "Department") and the CFPB certain adjustments of which it had become aware that had not been timely made relating to its servicing of a small percentage of third-party student loans under outsourcing arrangements for various financial institutions. The CFPB, the U.S. Department of Education, the U.S. Department of Justice, the New York Office of the Attorney General, the New York Department of Financial Services and the Massachusetts Office of the Attorney General began similar reviews. XES has cooperated and continues to fully cooperate with all regulatory agencies and resolved the Massachusetts Office of the Attorney General investigation in November 2016. Both as a result of these inquiries, its own reviews of operations and work performed by external auditors, XES has identified certain other operational issues requiring remediation, and this remediation work has commenced. XES disclosed these additional operational projects to the Department at the end of the second guarter of 2018 and is working with the Department to develop plans to complete these projects. In the third guarter of 2018, the Company exited the Student Loan Services business. The Company cannot provide assurance that the CFPB, another regulator, a financial institution on behalf of which the Company serviced third-party student loans, or another party will not ultimately commence a legal action against XES in which fines, penalties or other liabilities are sought from XES. Nor is the Company able to predict the likely outcome of these matters, should any such matter be commenced. The Company could in future periods incur judgments or enter into settlements to resolve these potential matters for amounts in excess of current reserves and there could be a material adverse effect on the Company's results of operations, cash flows and financial position in the period in which such change in judgment or settlement occurs.

Conduent Q3 2018 Form 10-Q

## **Other Contingencies**

Certain contracts, primarily in the Company's Public Sector segment, require the Company to provide a surety bond or a letter of credit as a guarantee of performance. As of September 30, 2018, the Company had \$631 million of outstanding surety bonds used to secure its performance of contractual obligations with its clients and \$345 million of outstanding letters of credit issued to secure the Company's performance of contractual obligations to its clients as well as other corporate obligations. In general, the Company would only be liable for the amount of these guarantees in the event of default in the Company's performance of its obligations under each contract. The Company believes it has sufficient capacity in the surety markets and liquidity from its cash flow and its various credit arrangements (including its Credit Facility) to allow it to respond to future requests for proposals that require such credit support.

## **Note 12 – Preferred Stock**

## Series A Preferred Stock

In December 2016, the Company issued 120 thousand shares of Series A convertible perpetual preferred stock with an aggregate liquidation preference of \$120 million and an initial fair value of \$142 million. The convertible preferred stock pays quarterly cash dividends at a rate of 8% per year (\$9.6 million per year). Each share of convertible preferred stock is convertible at any time, at the option of the holder, into 44.9438 shares of common stock for a total of 5,393 thousand shares (reflecting an initial conversion price of approximately \$22.25 per share of common stock), subject to customary anti-dilution adjustments.

## Note 13 – Shareholders' Equity

<u>(in millions)</u>	Common Stock	Additional Paid-in Capital	Retained Earnings	AOCL	Sha	onduent Ireholders' Equity
Balance at December 31, 2017	\$ 2	\$ 3,850	\$ 171	\$ (494)	\$	3,529
Cash dividends paid - preferred stock	_	_	(7)	_		(7)
Cumulative impact of adopting the new revenue standard	_	_	17	_		17
Reclassification of amounts impacted by Tax Reform	_	_	5	(5)		_
Stock option and incentive plans, net	_	21	_	_		21
Comprehensive Income (Loss):						
Net Income (Loss)	_	_	(276)	_		(276)
Other comprehensive income (loss), net	_	_	_	75		75
Total Comprehensive Income (Loss), Net	—	—	(276)	75		(201)
Balance at September 30, 2018	\$ 2	\$ 3,871	\$ (90)	\$ (424)	\$	3,359

<u>(in millions)</u>	(	Common Stock	Additional Paid-in Capital	Retained Earnings	AOCL	Shar	onduent reholders' Equity
Balance at December 31, 2016	\$	2	\$ 3,812	\$ _	\$ (526)	\$	3,288
Cash dividends paid - preferred stock		_	_	(7)	_		(7)
Stock option and incentive plans, net		_	22	_	_		22
Comprehensive Income (Loss):							
Net Income (Loss)		_	_	(27)	_		(27)
Other comprehensive income (loss), net		_		_	36		36
Total Comprehensive Income (Loss), Net				(27)	36		9
Balance at September 30, 2017	\$	2	\$ 3,834	\$ (34)	\$ (490)	\$	3,312



# Note 14 – Earnings per Share

We did not declare any common stock dividends in the periods presented.

The following table sets forth the computation of basic and diluted earnings per share of common stock:

	Three Months Ended September 30,					Nine Months Ended September 30,			
(in millions, except per share data. Shares in thousands)		2018		2017		2018		2017	
Basic Earnings (Loss) per Share:									
Net income (loss) from continuing operations	\$	(237)	\$	(17)	\$	(276)	\$	(31)	
Accrued dividends on preferred stock		(2)		(2)		(7)		(7)	
Adjusted Net Income (Loss) From Continuing Operations Available to Common Shareholders		(239)		(19)		(283)		(38)	
Net income (loss) from discontinued operations		_		_		_		4	
Adjusted Net Income (Loss) Available to Common Shareholders	\$	(239)	\$	(19)	\$	(283)	\$	(34)	
Weighted average common shares outstanding		206,605		204,356		205,739		203,838	
Basic Earnings (Loss) per Share:									
Continuing operations	\$	(1.16)	\$	(0.09)	\$	(1.38)	\$	(0.19)	
Discontinued operations		_		_		_		0.02	
Basic Earnings (Loss) per Share	\$	(1.16)	\$	(0.09)	\$	(1.38)	\$	(0.17)	
Diluted Earnings (Loss) per Share:									
Net income (loss) from continuing operations	\$	(237)	\$	(17)	\$	(276)	\$	(31)	
Accrued dividends on preferred stock		(2)		(2)		(7)		(7)	
Adjusted Net Income (Loss) From Continuing Operations Available to Common Shareholders		(239)		(19)		(283)		(38)	
Net income (loss) from discontinued operations		_		_		_		4	
Adjusted Net Income (Loss) Available to Common Shareholders	\$	(239)	\$	(19)	\$	(283)	\$	(34)	
Weighted average common shares outstanding		206,605		204,356		205,739		203,838	
Common shares issuable with respect to:									
Stock options		_		_		_		_	
Restricted stock and performance units / shares		_		_		_		_	
Adjusted Weighted Average Common Shares Outstanding		206,605		204,356		205,739		203,838	
Diluted Earnings (Loss) per Share:									
Continuing operations	\$	(1.16)	\$	(0.09)	\$	(1.38)	\$	(0.19)	
Discontinued operations		_		_				0.02	
Diluted Earnings (Loss) per Share	\$	(1.16)	\$	(0.09)	\$	(1.38)	\$	(0.17)	

The following securities were not included in the computation of diluted earnings per share as they were either contingently issuable shares or shares that if included would have been anti-dilutive (shares in thousands):

Stock Options	193	415	193	415
Restricted stock and performance shares/units	5,097	7,021	5,097	7,021
Convertible preferred stock	5,393	5,393	5,393	5,393
Total Anti-Dilutive Securities	10,683	12,829	10,683	12,829

# Note 15 – Subsequent Event

In October 2018, the Company announced its agreement to acquire Health Solutions Plus (HSP), a leading software provider of healthcare payer administration solutions for approximately \$98 million.

## ITEM 2 -- MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following Management's Discussion and Analysis (MD&A) is intended to help the reader understand the results of operations and financial condition of Conduent Incorporated and its consolidated subsidiaries. MD&A is provided as a supplement to, and should be read in conjunction with, our Condensed Consolidated Financial Statements and the accompanying Notes.

#### **Overview**

We are a leading provider of digital business process services with expertise in transaction-intensive processing, analytics and automation. We serve as a trusted business partner in both the front office and back office, enabling personalized, seamless interactions on a massive scale that improve end-user experience. Our strategy is to drive portfolio focus, operational discipline sales and delivery excellence and innovation, complemented by tightly aligned investments. Headquartered in Florham Park, New Jersey, we have a team of approximately 84,000 people as of September 30, 2018, who serves customers in 26 countries.

# **Financial Review of Operations**

	т	hree Months En	ded Septembe	2018 vs. 2017				
<u>(\$ in millions)</u>		2018	20:	17	\$ Change	% Change		
Revenue	\$	1,304	\$	1,480	\$ (176	S) (12)%		
Cost of Services		1,054		1,219	(165	5) (14)%		
Gross Margin		250		261	(11	.) (4)%		
Operating Costs and Expenses								
Research and development		3		4	(1	.) (25)%		
Selling, general and administrative		142		144	(2	2) (1)%		
Restructuring and related costs		31		22	ç	41%		
Amortization of acquired intangible assets		60		60	_	%		
Interest expense		22		35	(13	3) (37)%		
Separation costs		_		2	(2	2) (100)%		
(Gain) loss on divestitures and transaction costs		54		(16)	70	)		
Litigation costs (recoveries), net		78		6	72	2		
(Gain) loss on extinguishment of debt		108		_	108	3 100 %		
Other (income) expenses, net		4		(9)	13	3 (144)%		
Total Operating Costs and Expenses		502		248	254	<b>1</b> 02 %		
Income (Loss) Before Income Taxes		(252)		13	(265	5)		
Income tax expense (benefit)		(15)		30	(45	5) (150)%		
Income (Loss) From Continuing Operations	\$	(237)	\$	(17)	\$ (220	)		

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	I	Vine Months End	ded Septe	ember 30,	2018 vs. 2017				
( <u>\$ in millions)</u>		2018		2017	\$ Change	% Change			
Revenue	\$	4,111	\$	4,529	\$ (418)	(9)%			
Cost of Services		3,347		3,766	(419)	(11)%			
Gross Margin		764		763	1	— %			
Operating Costs and Expenses									
Research and development		8		11	(3)	(27)%			
Selling, general and administrative		436		466	(30)	(6)%			
Restructuring and related costs		68		76	(8)	(11)%			
Amortization of acquired intangible assets		181		182	(1)	(1)%			
Interest expense		92		105	(13)	(12)%			
Separation costs		_		8	(8)	(100)%			
(Gain) loss on divestitures and transaction costs		9		(41)	50	(122)%			
Litigation costs (recoveries), net		113		(14)	127				
(Gain) loss on extinguishment of debt		108		—	108	100 %			
Other (income) expenses, net		1	_	(10)	11	(110)%			
Total Operating Costs and Expenses		1,016		783	233				
Income (Loss) Before Income Taxes		(252)		(20)	(232)				
Income tax expense (benefit)		24		11	13	118 %			
Income (Loss) From Continuing Operations	\$	(276)	\$	(31)	\$ (245)	_			

#### Revenue

Revenue for the three and nine months ended September 30, 2018 decreased, compared to the prior year periods, mainly due to the impact from adopting the accounting guidance related to revenue recognition, which is also referred to herein as the "new revenue standard", divestitures completed in 2017 and 2018, strategic decisions by management as part of our portfolio rationalization, including exiting certain unprofitable contracts and contract losses. Partially offsetting these declines were increases from the ramp of new business.

#### **Cost of Services**

Cost of services for the three and nine months ended September 30, 2018 decreased, compared to the prior year periods, mainly driven by the impact from adopting the new revenue standard, reductions in real estate, information technology and labor costs from our strategic transformation initiatives, lost business, strategic contract actions taken by management as part of portfolio management, lower volumes and divestitures completed in 2017 and 2018.

#### **Gross Margin**

The trends for Gross margin decreased for the three months and remained flat for the nine months ended September 30, 2018, compared to the prior year periods. This was driven primarily by the divestitures completed in 2018 and loss of business. Excluding the impact from divestitures completed in 2018, gross margin increased due to the impact of cost and productivity improvements, including reductions in real estate, information technology and labor costs from our strategic transformation initiatives and exiting or remediating certain underperforming contracts.

#### Selling, General and Administrative (SG&A)

Lower SG&A for the three and nine months ended September 30, 2018, compared to the prior year periods, was reflective of the impact of our strategic transformation initiatives, primarily due to reductions in labor costs.

## **Restructuring and Related Costs**

Restructuring and related costs for the three months ended September 30, 2018, include \$11 million of severance costs due to headcount reductions of approximately 1,400 employees worldwide and \$21 million of lease cancellation and other costs as part of our effort to consolidate our real estate footprint.

Restructuring and related costs for the three months ended September 30, 2017, include \$4 million of severance costs due to headcount reductions of approximately 700 employees worldwide and \$18 million of lease cancellation and other costs as part of our effort to consolidate our real estate footprint.

Restructuring and related costs for the nine months ended September 30, 2018, include \$30 million of severance costs due to headcount reductions of approximately 2,800 employees worldwide and \$38 million of lease cancellation and other costs as part of our effort to consolidate our real estate footprint.

Restructuring and related costs for the nine months ended September 30, 2017, include \$33 million of severance costs due to headcount reductions of approximately 3,200 employees worldwide and \$35 million of lease cancellation and other costs as part of our effort to consolidate our real estate footprint and \$8 million of strategic transformation costs.

Management continues to evaluate the Company's business and in the future, there may be additional provisions for new plan initiatives and/or changes in previously recorded estimates as payments are made or actions are completed.

Refer to Note 5 – Restructuring Programs and Related Costs to the Condensed Consolidated Financial Statements for additional information regarding our restructuring programs.

#### **Interest Expense**

Interest expense represents interest on long-term debts and the amortization of debt issuance costs. Decrease in Interest expense for the three months ended September 30, 2018, compared to the prior year period, was driven primarily by the repricing of the term loans and repayment of debt in July 2018.

Decrease in Interest expense for the nine months ended September 30, 2018, compared to the prior year period, was driven primarily by the repricing of the term loans and repayment of debt in July 2018, partially offset by the write-off of debt issuance costs for certain loans that were refinanced in June 2018. Refer to Note 6 – Debt in the Condensed Consolidated Financial Statements for additional information.

#### (Gain) Loss on Divestitures and Transaction Costs

The loss for the three months ended September 30, 2018, compared to the prior year period gain, was driven primarily by a \$47 million impairment charge and transaction costs. The gain for the three months ended September 30, 2017 was due to a \$16 million gain from divestitures.

The loss for the nine months ended September 30, 2018, was driven by a \$47 million impairment charge and transaction costs, partially offset by net gains from divestitures. The gain for the nine months ended September 30, 2017 was due to a \$25 million gain from sale of property located in Dallas and a \$16 million gain from divestitures.

## Litigation Costs (Recoveries), Net

Increase in net litigation costs for the three months ended September 30, 2018, compared to the prior year period, was primarily due to an increase in the reserve for the State of Texas litigation.

Increase in net litigation costs for the nine months ended September 30, 2018, compared to the prior year period, was primarily due to increases in reserves for the State of Texas litigation and Student Loan Service exposures and a reserve for certain terminated contracts that are subject to litigation.

Refer to Note 11 - Contingencies and Litigation to the Condensed Consolidated Financial Statements for additional information.



#### (Gain) Loss on Extinguishment of Debt

The loss on extinguishment of debt for the three and nine months ended September 30, 2018, related to the premium paid for the substantial buyback of the 10.5% Senior Notes due 2024.

Refer to Note 6 – Debt to the Condensed Consolidated Financial Statements for additional information regarding the debt redemption.

#### **Income Taxes**

On December 22, 2017, the Tax Cuts and Jobs Act (Tax Reform) was enacted. The income tax effects of the Tax Reform have been initially accounted for on a provisional basis pursuant to the SEC staff guidance on income taxes. Reasonable estimates for all material tax effects of the Tax Reform have been provided and adjustments to provisional amounts will be made in subsequent reporting periods as information becomes available to complete provisional computations. In the quarter ended September 30, 2018, an additional income tax benefit of \$4.8 million associated with the Tax Reform was recognized on a provisional basis for the filing and anticipated filing of the U.S. federal and state tax returns, respectively, for the tax year ended December 31, 2017.

The effective tax rate for the three months ended September 30, 2018 was 6.0%, compared with 230.8% for the three months ended September 30, 2017. The September 30, 2018 rate was lower than the U.S. statutory rate of 21%, primarily due to tax impacts from the divestitures. As a result of higher projected U.S. Federal taxable income caused by the divestitures, the Company is not expected to be subject to Base Erosion Anti-Abuse Tax (BEAT) in 2018. The effective tax rate for the three months ended September 30, 2017 was higher than the statutory tax rate of 35%, primarily due to a taxable gain on the termination of the Company's Corporate Owned Life Insurance (COLI) plan and gains on U.S. divestitures.

Excluding the impact of divestitures, the State of Texas litigation reserve, the loss on extinguishment of debt, charges for amortization of intangible assets, restructuring and divestiture related costs, the adjusted effective tax rate without a BEAT tax for the three months ended September 30, 2018 was 25.6%. The adjusted effective tax rate was 36.8% for the three months ended September 30, 2017, predominantly impacted by the exclusion of tax on the termination of COLI, gains on U.S. divestitures and amortization of intangible assets.

The effective tax rate for the nine months ended September 30, 2018 was (9.5)%, compared with (55.0)% for the nine months ended September 30, 2017. The September 30, 2018 rate was lower than the U.S. statutory rate of 21%, primarily due to pre-tax loss and tax from the divestitures, partially offset by U.S. foreign tax credits. As a result of higher projected U.S. Federal taxable income caused by the divestitures, the Company is not expected to be subject to BEAT in 2018. The effective tax rate for the nine months ended September 30, 2017 was lower than the statutory tax rate of 35%, primarily due to pre-tax loss and tax from taxable gain on the termination of the COLI and gains on U.S. divestitures.

Excluding the impact of divestitures, the State of Texas litigation reserve, the loss on extinguishment of debt, charges for amortization of intangible assets, restructuring and divestiture related costs, the adjusted effective tax rate without a BEAT tax for the nine months ended September 30, 2018 was 23.9%. The adjusted effective tax rate was 35.0% for the nine months ended September 30, 2017, predominantly impacted by the exclusion of the tax on the termination of the COLI, gains on U.S. divestitures and amortization of intangible assets.

## **Operations Review of Segment Revenue and Profit**

Our reportable segments correspond to how we organize and manage the business and are aligned to the industries in which our clients operate.

Our financial performance is based on Segment Profit / (Loss) and Segment Adjusted EBITDA for the following two segments:

- Commercial Industries, and
- Public Sector.



Beginning in 2018, the Company moved the Health Enterprise business from Other segment into Public Sector segment. In addition, the Company moved the historical results of the businesses that were divested during the third quarter of 2017 to Other segment from both the Commercial Industries and the Public Sector segments. Also in the third quarter of 2018, the Company moved the historical results of the 2018 divested businesses to the Other segment from both the Commercial Industries and the Public Sector segment from both the Commercial Industries and the Public Sector segment from both the Commercial Industries and the Public Sector segment from both the Commercial Industries and the Public Sector segment from both the Commercial Industries and the Public Sector segments.

Other segment also includes our Student Loan Services business, which we exited in the third quarter of 2018. As a result, any remaining costs for the Student Loan Services transition have been reflected in Other (income) expenses, net.

We are modernizing a significant portion of our information technology infrastructure with new systems and processes and consolidating our data centers as part of our transformation initiatives. We expect that these changes will provide greater strategic and operational flexibility and efficiency and better control of our systems and processes. There is a risk, however, that our modernization efforts and data center consolidations could materially and adversely disrupt our operations. See Part II Item 1A – Risk Factors for additional information.

As disclosed in our 2017 Form 10-K, our annual quantitative impairment test of goodwill is performed in the fourth quarter. We continue to focus on profitable revenue growth and cost improvements in the business. However, there is a possibility that certain assumptions and estimates, including cash flow projections, used for the upcoming fourth quarter 2018 annual goodwill impairment analysis could cause the carrying values of the reporting units to be materially impacted.

Revenues by segment were:

(\$ in millions)	Comm	nercial Industries	Public Sector	Other			Total
Three Months Ended Sept 30, 2018				Divestitures		Other	
Total Revenue	\$	727	\$ 520	\$ 56	\$	1	\$ 1,304
Profit (Loss)	\$	37	\$ 65	\$ 6	\$	(3)	\$ 105
Adjusted EBITDA	\$	67	\$ 85	\$ 8	\$	(3)	\$ 157
% of Total Revenue		55.8%	39.9%	4.3%		— %	100.0%
Adjusted EBITDA Margin		9.2%	16.3%	14.3%		(300.0)%	12.0%
	_						
Three Months Ended Sept 30, 2017							
Total Revenue	\$	777	\$ 543	\$ 139	\$	21	\$ 1,480
Profit (Loss)	\$	29	\$ 46	\$ 36	\$	2	\$ 113
Adjusted EBITDA	\$	61	\$ 70	\$ 40	\$	3	\$ 174
% of Total Revenue		52.5%	36.7%	9.4%		1.4 %	100.0%
Adjusted EBITDA Margin		7.9%	12.9%	28.8%		14.3 %	11.8%

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(\$ in millions)	Comme	rcial Industries	Public Sector			0	 Total	
Nine Months Ended Sept 30, 2018						Divestitures	Other	
Total Revenue	\$	2,252	\$	1,547	\$	298	\$ 14	\$ 4,111
Profit (Loss)	\$	96	\$	166	\$	72	\$ (14)	\$ 320
Adjusted EBITDA	\$	190	\$	227	\$	80	\$ (13)	\$ 484
% of Total Revenue		54.8%		37.6%		7.2%	0.4 %	100.0%
Adjusted EBITDA Margin		8.4%		14.7%		26.8%	(92.9)%	11.8%
	_							
Nine Months Ended Sept 30, 2017								
Total Revenue	\$	2,384	\$	1,639	\$	442	\$ 64	\$ 4,529
Profit (Loss)	\$	62	\$	130	\$	91	\$ 3	\$ 286
Adjusted EBITDA	\$	163	\$	210	\$	104	\$ 7	\$ 484
% of Total Revenue		52.6%		36.2%		9.8%	1.4 %	100.0%
Adjusted EBITDA Margin		6.8%		12.8%		23.5%	10.9 %	10.7%

#### **Commercial Industries Segment**

#### Revenue

Commercial Industries revenue for the three and nine months ended September 30, 2018 decreased, compared to prior year periods, primarily driven by strategic contract actions, businesses divested in 2018 and the impact of the new revenue standard, partially offset by revenue from new contracts and price increases from existing accounts.

#### Segment Profit and Adjusted EBITDA

Increase in the Commercial Industries segment profit and adjusted EBITDA margin for the three and nine months ended September 30, 2018, compared to prior year periods, was mainly driven by reductions in real estate, information technology and labor costs from our strategic transformation initiatives and from increases in new business, partially offset by the overall revenue decline from existing clients and investments, primarily in certain customer platforms and our sales force.

#### **Public Sector Segment**

#### Revenue

Public Sector revenue for the three and nine months ended September 30, 2018, decreased compared to prior year periods, primarily driven by strategic contract actions, businesses divested in 2018 and the impact of the new revenue standard, contract losses and lower volumes, partially offset by certain price increases from contract remediation and ramp of new business.

#### Segment Profit and Adjusted EBITDA

Increase in the Public Sector segment profit and adjusted EBITDA margin for the three and nine months ended September 30, 2018, compared to prior year periods, was mainly driven by reductions in real estate, information technology and labor costs from our strategic transformation initiatives and contract remediation, partially offset by the overall revenue decline from existing clients and investment, primarily in certain customer platforms and our sales force.



## **Other Segment**

#### Revenue

Other revenue for the three and nine months ended September 30, 2018 decreased, compared to prior year periods, driven mainly by the divestitures completed in 2017 and 2018 and the run-off of our Student Loan Services business.

## Segment Profit (Loss) and Adjusted EBITDA

Decrease in Other segment profit and adjusted EBITDA for the three and nine months ended September 30, 2018 were primarily due to divestitures completed in 2017 and 2018 and the run-off of our Student Loan Services business.

#### **Metrics**

#### Signings

Signings are defined as estimated future revenues from contracts signed during the period, including renewals of existing contracts. Total Contract Value (TCV) is the estimated total contractual revenue related to signed contracts. The amounts in the following table reflect the impact of our adoption of the new revenue recognition standard on January 1, 2018. Refer to Note 2 – Recent Accounting Pronouncements in the Condensed Consolidated Financial Statements for further discussion of the impact of the adoption of this standard.

#### Signings were:

	 Three Months En	ded S	eptember 30,	2018 vs. 2017				
<u>(\$ in millions)</u>	 2018 2017			\$ Change	% Change			
New business TCV	\$ 282	\$	390	\$	(108)	(28)%		
Renewals TCV	 489		658		(169)	(26)%		
Total Signings	\$ 771	\$	\$ 1,048		(277)	(26)%		
Recurring revenue signings <sup>(1)</sup>	\$ 79	\$	92	\$	(13)	(14)%		
Non-recurring revenue signings <sup>(2)</sup>	\$ 64	\$	86	\$	(22)	(26)%		

	 Nine Months End	ded S	eptember 30,	2018 vs. 2017				
( <u>\$ in millions)</u>	2018		2017		\$ Change	% Change		
New business TCV	\$ 1,060	\$	1,577	\$	(517)	(33)%		
Renewals TCV	3,086		1,646		1,440	87 %		
Total Signings	\$ 4,146	\$	3,223	\$ 923		29 %		
Recurring revenue signings <sup>(1)</sup>	\$ 258	\$	366	\$	(108)	(30)%		
Non-recurring revenue signings <sup>(2)</sup>	\$ 196	\$	287	\$	(91)	(32)%		

(1) Recurring revenue signings are for contracts longer than one year.

(2) Non-recurring revenue signings are for contracts shorter than one year.

Signings for the three months ended September 30, 2018 decreased, compared to the prior year, due to fewer renewal opportunities, decreased new business signings and a continued focus on only signing strategic wins with acceptable margins.

Signings for the nine months ended September 30, 2018 increased, compared to the prior year, mainly due to increased renewal activities, partially offset by new business signings decline due to a continued focus on strategic wins with acceptable margins.

#### **Renewal Rate**

Renewal rate is defined as the annual recurring revenue (ARR) on contracts that are renewed during the period as a percentage of ARR on all contracts for which a renewal decision was made during the period, excluding any contracts that were not renewed and where a strategic action to improve the risk or profitability had been initiated.

Excluding our strategic decision not to renew certain contracts, renewal rates for the three and nine months ended September 30, 2018 were 91% and 96%, respectively.

## **Capital Resources and Liquidity**

At September 30, 2018 and December 31, 2017, total cash and cash equivalents were \$586 million and \$658 million, respectively. The Company has a Senior Revolving Credit Facility ("Revolving Credit Facility") due 2022 with an aggregate available amount of \$750 million, including a sub-limit for up to \$300 million available for issuance of letters of credit, of which \$12 million had been utilized to issue letters of credit at September 30, 2018.

As of September 30, 2018, there were \$1.5 billion outstanding borrowings under our Credit Agreement of which \$49 million was due within one year. Refer to Note 6 – Debt in the Condensed Consolidated Financial Statements for additional debt information.

#### **Cash Flow Analysis**

The following table summarizes our cash flows, as reported in our Condensed Consolidated Statement of Cash Flows in the accompanying Condensed Consolidated Financial Statements:

	 Nine Months Ended September 30,							
<u>(in millions)</u>	 2018		2017		Better (Worse)			
Net cash provided by (used in) operating activities	\$ 30	\$	64	\$	(34)			
Net cash provided by (used in) investing activities	534		122		412			
Net cash provided by (used in) financing activities	(627)		(111)		(516)			

**Operating activities:** The decrease in cash generated from operating activities was primarily attributable to higher tax payments related to gains from divestitures, decline in working capital and restructuring payments.

**Investing activities:** The increase in cash generated from investing activities was primarily due to the proceeds from the divestitures, partially offset by increased spending for capital expenditures.

Financing activities: The increase in cash used from financing activities was related to net debt repayments, including repayments of capital leases.

## **Market Risk Management**

We are exposed to market risk from changes in foreign currency exchange rates which could affect operating results, financial position and cash flows. We manage our exposure to these market risks through our regular operating and financing activities and, when appropriate, through the use of derivative financial instruments. These derivative financial instruments are utilized to hedge economic exposures, as well as to reduce earnings and cash flow volatility resulting from shifts in market rates.

Recent market events have not caused us to materially modify nor change our financial risk management strategies with respect to our exposures to foreign currency risk. Refer to Note 7 – Financial Instruments in the Condensed Consolidated Financial Statements for additional discussion on our financial risk management.



# **Non-GAAP Financial Measures**

We have reported our financial results in accordance with U.S. generally accepted accounting principles (GAAP). In addition, we have discussed our results using the non-GAAP measures described below.

We believe these non-GAAP measures allow investors to better understand the trends in our business and to better understand and compare our results. Accordingly, we believe it is necessary to adjust several reported amounts, determined in accordance with GAAP, to exclude the effects of certain items as well as their related tax effects. Management believes that these non-GAAP financial measures provide an additional means of analyzing the current periods' results against the corresponding prior periods' results. However, these non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the Company's reported results prepared in accordance with U.S. GAAP. Our non-GAAP financial measures are not meant to be considered in isolation or as a substitute for comparable U.S. GAAP measures and should be read only in conjunction with our Condensed Consolidated Financial Statements prepared in accordance with U.S. GAAP. Our management regularly uses our supplemental non-GAAP financial measures internally to understand, manage and evaluate our business and make operating decisions and providing such non-GAAP financial measures to investors allows for a further level of transparency as to how management reviews and evaluates our business results and trends. Compensation of our executives is based in part on the performance of our business based on certain of these non-GAAP measures.

Reconciliations of the non-GAAP financial measures to the most directly comparable financial measures calculated and presented in accordance with U.S. GAAP are provided in the tables below.

These reconciliations also include the income tax effects of our non-GAAP performance measures in total, to the extent applicable. The income tax effects are calculated under the same accounting principles as applied to our reported pre-tax performance measures under ASC 740, which employs an annual effective tax rate method to the results including an adjustment for estimated BEAT. The income tax effect for our non-GAAP performance measures is effectively the difference in income taxes for reported and adjusted pre-tax income calculated under the annual effective tax rate method. The tax effect of the non-GAAP adjustments was calculated based upon evaluation of the statutory tax treatment and the applicable statutory tax rate in the jurisdictions in which such charges were incurred.

## Adjusted Net Income (Loss), Adjusted Earnings per Share and Adjusted Effective Tax Rate

We made adjustments to Income (Loss) before Income Taxes for the following items for the purpose of calculating Adjusted Net Income (Loss), Adjusted Earnings per Share and Adjusted Effective Tax Rate:

- Restructuring and related costs. Restructuring and related costs include restructuring and asset impairment charges as well as costs
  associated with our strategic transformation program.
- Amortization of acquired intangible assets. The amortization of acquired intangible assets is driven by acquisition activity, which can vary in size, nature and timing as compared to other companies within our industry and from period to period.
- Separation costs. Separation costs are expenses incurred in connection with separation from Xerox Corporation into a separate, independent, publicly traded company. These costs primarily relate to third-party investment banking, accounting, legal, consulting and other similar types of services related to the separation transaction as well as costs associated with the operational separation of the two companies.
- (Gain) loss on divestitures and transaction costs. Represents (gain) loss on divested businesses and transactions costs.
- Litigation costs (recoveries), net. Litigation costs (recoveries), net represents reserves for certain terminated contracts that are subject to litigation.
- (Gain) loss on extinguishment of debt. Represents premium on debt extinguishment and write down of the associated unamortized discount and issuance costs.
- Other (income) expenses, net. Other (income) expenses, net includes currency (gains) losses, net and all other (income) expenses, net.
- New York Medicaid Management Information System (NY MMIS) charge (credit). Costs associated with the Company not fully completing the State of New York Health Enterprise Platform project.
- Health Enterprise charge (credit) (HE charge). Costs associated with not fully completing the Health Enterprise Medical platform projects in California and Montana.

The Company provides adjusted net income and adjusted EPS financial measures to assist our investors in evaluating our ongoing operating performance for the current reporting period and, where provided, over different reporting periods, by adjusting for certain items which may be recurring or non-recurring and which in our view do not necessarily reflect ongoing performance. We also internally use these measures to assess our operating performance, both absolutely and in comparison to other companies, and in evaluating or making selected compensation decisions.

Management believes that adjusted effective tax rate, provided as supplemental information, facilitates a comparison by investors of our actual effective tax rate with an adjusted effective tax rate which reflects the impact of the items which are excluded in providing adjusted net income, and may provide added insight into our underlying business results and how effective tax rates impact our ongoing business.

## Net Income (Loss) and EPS Reconciliation:

	Three Months End	ded S	September 30, 2018	Three Months Ended September 3 2017				
(in millions, except per share data. Shares in thousands)	Net Income (Loss	5)	Diluted EPS	Net Ir	ncome (Loss)	Di	luted EPS	
Income (Loss) from Continuing Operations	\$ (237	)	\$ (1.16)	\$	\$ (17)		(0.09)	
Adjustments:								
Restructuring and related costs	31				22			
Amortization of acquired intangible assets	60				60			
Separation costs	_				2			
(Gain) loss on divestitures and transaction costs	54				(16)			
Litigation costs (recoveries), net	78				6			
(Gain) loss on extinguishment of debt	108				_			
Other (income) expenses, net	4				(9)			
NY MMIS charge (credit)	(1	)			1			
HE charge (credit)	_				(3)			
Less: Income tax adjustments <sup>(1)</sup>	(36	)			2			
Adjusted Net Income (Loss) and EPS	\$ 61	_	\$ 0.28	\$	48	\$	0.22	

#### (GAAP Shares in thousands)

Weighted average common	shares outstanding
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······································	206,605	204,356
Stock options	_	_
Restricted stock and performance units / shares	_	_
Adjusted Weighted Average Shares Outstanding <sup>(2)</sup>	206,605	204,356
(Non-GAAP Shares in thousands)		
Weighted average common shares outstanding	206 605	204 256

	206,605	204,356
Stock options	122	223
	122	223
Restricted stock and performance units / shares	3,017	2,508
Adjusted Weighted Average Shares Outstanding <sup>(2)</sup>	209,744	207,087



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	Nine	Months End	Nine Months Ended September 30, 2017					
<u>(in millions, except per share data. Shares in thousands)</u>	Net Income (Loss)			uted EPS	Net Income (Loss)			luted EPS
Income (Loss) from Continuing Operations	\$	(276)	\$	(1.38)	\$ (3	31)	\$	(0.19)
Adjustments:								
Restructuring and related costs		68			7	76		
Amortization of acquired intangible assets		181			18	32		
Separation costs		_				8		
(Gain) loss on divestitures and transaction costs		9			(4	1)		
Litigation costs (recoveries), net		113			(1	4)		
(Gain) loss on extinguishment of debt		108			-	_		
Other (income) expenses, net		1			()	LO)		
NY MMIS charge (credit)		(2)			1	0		
HE charge (credit)		—				(8)		
Less: Income tax adjustments <sup>(1)</sup>		(30)			(5	53)		
Adjusted Net Income (Loss) and EPS	\$	172	\$	0.79	\$ 11	19	\$	0.54
(GAAP Shares in thousands) Weighted average common shares outstanding				205,739				203,838
Stock options								
Restricted stock and performance units / shares				_				_
Adjusted Weighted Average Shares Outstanding <sup>(2)</sup>				205,739				203,838
(Non-GAAP Shares in thousands)								
Weighted average common shares outstanding				205,739				203,838
Stock options				138				215
Restricted stock and performance shares				3,080				2,450
Adjusted Weighted Average Shares Outstanding <sup>(2)</sup>				208,957				206,503

(1) (2)

Reflects the income tax (expense) benefit of the adjustments. Refer to Effective Tax Rate reconciliation below for details. Average shares for the 2018 and 2017 calculation of adjusted EPS excludes 5 million shares associated with our Series A convertible preferred stock and includes the impact of the preferred stock dividend of \$2.4 million for both of the three months ended September 30, 2018 and 2017 and \$7 million for both of the nine months ended September 30, 2018 and 2017, respectively.

#### **Effective Tax Rate Reconciliation:**

	Three Months Ended September 30, 2018					Three Months Ended September 30, 2017				
( <u>\$ in millions)</u>	Pre-Tax Income (Loss)		Income Tax (Benefit) Expense	Effective Tax Rate	Pre-Tax Income (Loss)		Income Tax (Benefit) Expense		Effective Tax Rate	
As Reported from Continuing Operations	\$ (252)	\$	(15)	6.0%	\$	13	\$	30	230.8%	
Non-GAAP adjustments <sup>(1)</sup>	334		36			63		(2)		
Adjusted <sup>(2)</sup>	\$ 82	\$	21	25.6%	\$	76	\$	28	36.8%	

	Nine Months Ended September 30, 2018						Nine Months Ended September 30, 2017				
( <u>\$ in millions)</u>	Pre-Tax Income (Loss)		Income Tax (Benefit) Expense		Effective Tax Rate	Pre-Tax Income (Loss)		Income Tax (Benefit) Expense		Effective Tax Rate	
As Reported from Continuing Operations	\$	(252)	\$	24	(9.5)%	\$	(20)	\$	11	(55.0)%	
Non-GAAP adjustments <sup>(1)</sup>		478		30			203		53		
Adjusted <sup>(2)</sup>	\$	226	\$	54	23.9 %	\$	183	\$	64	35.0 %	

(1) Refer to Net Income (Loss) reconciliation for details of non-GAAP adjustments.

(2) The tax impact of Adjusted Pre-tax income (loss) from continuing operations was calculated under the same accounting principles applied to the 'As Reported' pre-tax income (loss), which employs an annual effective tax rate method to the results with an adjustment for the accounting of BEAT and without regard to the business divestitures, the State of Texas litigation reserve, loss on extinguishment of debt, charges for amortization of intangible assets, restructuring and divestiture related costs.

## ITEM 3 — QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The information set forth under the "Market Risk Management" section in Item 2 of this Quarterly Report on Form 10-Q is hereby incorporated by reference in answer to this Item.

## ITEM 4 — CONTROLS AND PROCEDURES

#### (a) Evaluation of Disclosure Controls and Procedures

The Company's management evaluated, with the participation of our principal executive officer and principal financial officer, or persons performing similar functions, the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended ("Exchange Act") as of the end of the period covered by this report. Based on this evaluation, our principal executive officer and principal financial officer have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective to ensure that information we are required to disclose in the reports that we file or submit under the Exchange Act, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms relating to Conduent Incorporated, including our consolidated subsidiaries, and was accumulated and communicated to the Company's management, including the principal executive officer and principal financial officer, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

#### (b) Changes in Internal Controls

In connection with the evaluation required by paragraph (d) of Rule 13a-15 under the Exchange Act, there was no change identified in our internal control over financial reporting that occurred during the last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

#### PART II — OTHER INFORMATION

#### ITEM 1 — LEGAL PROCEEDINGS

The information set forth under Note 11 – Contingencies and Litigation in the Condensed Consolidated Financial Statements of this Quarterly Report on Form 10-Q is incorporated by reference in answer to this Item.

#### ITEM 1A — RISK FACTORS

Reference is made to the Risk Factors set forth in Part I, Item 1A of our 2017 Annual Report. Below are additions to our risk factors as previously reported in our 2017 Annual Report.

The Company's business, operating results and reputation may be negatively impacted by failures or delays in our efforts to modernize our information technology infrastructure and to consolidate to fewer data centers.

We are modernizing a significant portion of our information technology infrastructure with new systems and processes and consolidating our data centers as part of our transformation initiatives. We expect that these changes will provide greater strategic and operational flexibility and efficiency and better control of our systems and processes. There is a risk, however, that our modernization efforts and data center consolidations could materially and adversely disrupt our operations.



As we replace systems and processes to modernize our information technology infrastructure, we continue to be required to meet Card Brand (Visa, Mastercard, American Express, Discover and JCB) operating rules, certification requirements and rules governing electronic funds transfers, including Payment Card Industry Data Security Standard (PCI DSS), a data security standard applicable to companies that collect, store or transmit payment card data. While we are taking steps to achieve future compliance for our new systems, we may not be compliant now, and in the future we may not be able to maintain compliance with PCI DSS. We are taking steps to achieve such compliance for our new systems, but we can not assure that these efforts will be successful in the time period required or at all. Any failure to comply fully or materially with PCI DSS now or at any point in the future may (i) violate payment card brand's operating rules (ii) not be in compliance with the terms of our contracts with our customers and partners, which may provide customers the right to terminate contracts with us or to enforce provisions obligating us to reimburse them for any penalties or costs incurred by them as a result of our non-compliance, or subject us to other fines, penalties, damages or civil liability, and (iii) result in the loss of our ability to accept credit card payments, each of which could have a material adverse effect on our business, financial condition and results of operations.

The process of consolidating our data center involves inherent risks and may cause disruptions to our operations. In October 2018, we suffered a significant outage as a result of a data center migration, which resulted in unplanned system unavailability and disruption for our customers. The impact of this outage was not material to our financial results. We plan to undertake several data center migrations in the future and, in the course of these data migrations, could potentially experience significant service outages. Future service disruptions could hinder our ability to attract new customers, cause us to incur legal liability or issue service credits to our customers and cause us to lose current customers, each of which could have a material adverse effect on our business, financial condition and results of operations.

## ITEM 2 — UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

#### (a) Sales of Unregistered Securities during the Quarter ended September 30, 2018

During the quarter ended September 30, 2018, the Company did not issue any securities in transactions that were not registered under the Securities Act of 1933, as amended.

#### (b) Issuer Purchases of Equity Securities during the Quarter ended September 30, 2018

None.

# ITEM 6 — EXHIBITS

3.1	Restated Certificate of Incorporation of Registrant filed with the Department of the State of New York on December 31, 2016. Incorporated by reference to Exhibit 3.1 to Registrant's Current Report on Form 8-K dated December 23, 2016.
3.2	Amended and Restated By-Laws of Registrant as amended through December 31, 2016. Incorporated by reference to Exhibit 3.2 to Registrants Current Report on Form 8-K dated December 23, 2016.
31(a)	Certification of CEO pursuant to Rule 13a-14(a) or Rule 15d-14(a).
31(b)	Certification of CFO pursuant to Rule 13a-14(a) or Rule 15d-14(a).
32	Certification of CEO and CFO pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes- Oxley Act of 2002.
101.CAL	XBRL Taxonomy Extension Calculation Linkbase.
101.DEF	XBRL Taxonomy Extension Definition Linkbase.
101.INS	XBRL Instance Document.
101.LAB	XBRL Taxonomy Extension Label Linkbase.
101.PRE	XBRL Taxonomy Extension Presentation Linkbase.
101.SCH	XBRL Taxonomy Extension Schema Linkbase.

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# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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# CONDUENT INCORPORATED

(Registrant)

By: /s/ Allan Cohen

Allan Cohen Vice President and Chief Accounting Officer (Principal Accounting Officer)

Date: November 9, 2018

### **CEO CERTIFICATIONS**

I, Ashok Vemuri, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Conduent Incorporated;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

November 9, 2018

/s/ ASHOK VEMURI

Ashok Vemuri Principal Executive Officer

## **CFO CERTIFICATIONS**

I, Brian J. Webb-Walsh, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Conduent Incorporated;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

November 9, 2018

/s/ BRIAN J. WEBB-WALSH

Brian J. Webb-Walsh Principal Financial Officer

## CERTIFICATION OF CEO AND CFO PURSUANT TO 18 U.S.C. § 1350, AS ADOPTED PURSUANT TO § 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Form 10-Q of Conduent Incorporated, a New York corporation (the "Company"), for the quarter ended September 30, 2018, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Ashok Vemuri, Chief Executive Officer of the Company, and Brian J. Webb-Walsh, Chief Financial Officer of the Company, each hereby certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, to the best of his/her knowledge, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ ASHOK VEMURI

Ashok Vemuri Chief Executive Officer

November 9, 2018

/s/ BRIAN J. WEBB-WALSH

Brian J. Webb-Walsh Chief Financial Officer

November 9, 2018

This certification accompanies this Report pursuant to § 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by the Company for purposes of § 18 of the Securities Exchange Act of 1934, as amended.

A signed original of this written statement required by § 906 has been provided to Conduent Incorporated and will be retained by Conduent Incorporated and furnished to the Securities and Exchange Commission or its staff upon request.